

BINOD KUMAR KEDIA
CF-83, SALT LAKE CITY, SECTOR-I
KOLKATA-700064

Consent from Chairman and Managing Director

Date:

To,
The Board of Directors
SHREE BALAJI (MALA) TEXTILES LIMITED
65, Sir Hariram Goenka Street,
Bangur Arcade, Kolkata-700007

Dear Sir(s),

Sub: Proposed initial public offering (the "Issue") of equity shares of ₹ 10 (the "Equity Shares") by SHREE BALAJI (MALA) TEXTILES LIMITED (the "Company")

I, Binod Kumar Kedia, hereby consent to be named as a Chairman and Managing Director of the Company and certify the following information with respect to me and consent to the inclusion of these disclosures made in the Draft Red Herring Prospectus / Red Herring Prospectus/ Prospectus to be filed by the Company with stock exchange where the Equity Shares of the Company are proposed to be listed and for the purpose of registration with the Registrar of Companies (the "RoC") in respect of the Issue and any other document to be issued or filed in relation to the Issue (collectively, the "Offer Documents"), pursuant to the provisions of Section 26 and 32 of the Companies Act 2013.

We further confirm that the information in relation to me is true and correct, not misleading and without omission of any matter that is likely to mislead and adequate to enable investors to make a well informed decision.

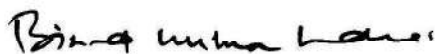
I hereby authorise you to deliver this letter of consent to the RoC pursuant to Sections 26 and 32 and other applicable provisions of the Companies Act, 2013 and the rules and regulations thereunder, each as amended, the Stock exchange and any other regulatory authority, as may be required and/or retain this letter for your records in connection with the Issue and in accordance with applicable law.

I undertake to inform the LM promptly, in writing of any changes to the above information until the Equity Shares commence trading on the Stock exchange. In the absence of any such communication from me, the above mentioned information should be considered as updated information until the Equity Shares commence trading on the Stock exchange, pursuant to the Issue.

This letter may be relied upon by the Company, the legal counsel and the LM appointed in relation to the Issue. I hereby consent for submission of this letter to the Securities and Exchange Board of India, Stock exchange, RoC and any other authority as may be required by law. I further consent to the aforementioned details being included for the records to be maintained by the LM in connection with the Issue and in accordance with applicable laws.

Capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,



BINOD KUMAR KEDIA
DIN:01028832
Designation: Chairman and Managing Director

cc:

GYR Capital Advisors Private Limited
428, 4th Floor, Gala Empire, Near J B Tower,
Drive in Road, Thaltej, Ahmedabad,
Gujarat, India – 380054

ANITA KEDIA
CF-83,SALLAKE CITY,SECTOR-I
KOLKATA-700064

Consent from Whole Time Director

Date:

To,
The Board of Directors
SHREE BALAJI (MALA) TEXTILES LIMITED
65,Sir Hariram Goenka Street,
Bangur Arcade,Kolkata-700007

Dear Sir(s),

Sub: Proposed initial public offering (the "Issue") of equity shares of ₹ 10 (the "Equity Shares") by SHREE BALAJI (MALA) TEXTILES LIMITED (the "Company")

I, Anita Kedia, hereby consent to be named as a Whole Time Director of the Company and certify the following information with respect to me and consent to the inclusion of these disclosures made in the Draft Red Herring Prospectus / Red Herring Prospectus/ Prospectus to be filed by the Company with stock exchange where the Equity Shares of the Company are proposed to be listed and for the purpose of registration with the Registrar of Companies (the "RoC") in respect of the Issue and any other document to be issued or filed in relation to the Issue (collectively, the "Offer Documents"), pursuant to the provisions of section 26 section 32 of the Companies Act 2013.

We further confirm that the information in relation to me is true and correct, not misleading and without omission of any matter that is likely to mislead and adequate to enable investors to make a well informed decision.

I hereby authorise you to deliver this letter of consent to the RoC pursuant to Sections 26 and 32 and other applicable provisions of the Companies Act, 2013 and the rules and regulations thereunder, each as amended, the Stock exchange and any other regulatory authority, as may be required and/or retain this letter for your records in connection with the Issue and in accordance with applicable law.

I undertake to inform the LM promptly, in writing of any changes to the above information until the Equity Shares commence trading on the Stock exchange. In the absence of any such communication from me, the above mentioned information should be considered as updated information until the Equity Shares commence trading on the Stock exchange, pursuant to the Issue.

This letter may be relied upon by the Company, the legal counsel and the LM appointed in relation to the Issue. I hereby consent for submission of this letter to the Securities and Exchange Board of India, Stock exchange, RoC and any other authority as may be required by law. I further consent to the aforementioned details being included for the records to be maintained by the LM in connection with the Issue and in accordance with applicable laws.

Capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,


ANITA KEDIA
DIN: 01888538
Designation: Whole Time Director

cc:

GYR Capital Advisors Private Limited
428, 4th Floor, Gala Empire, Near J B Tower,
Drive in Road, Thaltej, Ahmedabad,
Gujarat, India – 380054

SHIVAM KEDIA
CF-83,SALT LAKE CITY,SECTOR-I
KOLKATA-700064

Consent letter from Chief Financial Officer of the Company

Date:

To,
The Board of Directors
SHREE BALAJI (MALA) TEXTILES LIMITED
65,Sir Hariram Goenka Street,
Bangur Arcade,Kolkata-700007

Dear Sir(s),

Sub: Proposed initial public offering (the "Issue") of equity shares of ₹ 10 (the "Equity Shares") by SHREE BALAJI (MALA) TEXTILES LIMITED (the "Company")

I, Shivam Kedia, hereby confirm that, as on date, I am the Chief Financial Officer of the Company. I hereby give my consent to my name being included as the Chief Financial Officer of the Company in the Draft Red Herring Prospectus / Red Herring Prospectus/ Prospectus to be filed by the Company with stock exchange where the Equity Shares of the Company are proposed to be listed and for the purpose of registration with the Registrar of Companies (the "RoC") in respect of the Issue and any other document to be issued or filed in relation to the Issue (collectively, the "Offer Documents") , pursuant to the provisions of section 26 and section 32 of the Companies Act 2013. Further, the following details with respect to me may be disclosed in the Offer Documents:

Name: SHIVAM KEDIA
Address: CF-83,SALT LAKE CITY,SECTOR-I,KOLKATA-700064
Tel: +91 70034 98105
Fax: N.A.
Email: cfo@malasree.com

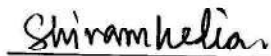
I confirm that the above information in relation to me is true and correct.

I undertake to inform the Company and the LM promptly, in writing of any changes to the above information until the Equity Shares commence trading on the Stock exchange. In the absence of any such communication from me, the above mentioned information should be considered as updated information until the Equity Shares commence trading on the Stock exchange, pursuant to the Issue.

This letter may be relied upon by the Company, legal counsel and LM appointed in relation to the Issue. I hereby consent for submission of this letter to the Securities and Exchange Board of India, Stock exchange, RoC and any other authority as may be required by law. I further consent to the aforementioned details being included for the records to be maintained by the LM in connection with the Issue and in accordance with applicable laws.

Capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,


SHIVAM KEDIA
Chief Financial Officer
SHREE BALAJI (MALA) TEXTILES LIMITED

cc:
GYR Capital Advisors Private Limited
428, 4th Floor, Gala Empire, Near JB Tower,
Drive in Road, Thaltej, Ahmedabad,
Gujarat, India – 380054

HEMLATA KEDIA
CF-83, SALT LAKE CITY, SECTOR-I
KOLKATA-700064

Consent from Non-Executive Director

Date:

To,
The Board of Directors
SHREE BALAJI (MALA) TEXTILES LIMITED
65, Sir Hariram Goenka Street,
Bangur Arcade, Kolkata-700007

Dear Sir(s),

Sub: Proposed initial public offering (the "Issue") of equity shares of ₹ 10 (the "Equity Shares") by SHREE BALAJI (MALA) TEXTILES LIMITED (the "Company")

I, Hemlata Kedia, hereby consent to be named as Non-Executive Director of the Company and certify the following information with respect to me and consent to the inclusion of these disclosures made in the Draft Red Herring Prospectus / Red Herring Prospectus/ Prospectus to be filed by the Company with stock exchange where the Equity Shares of the Company are proposed to be listed and for the purpose of registration with the Registrar of Companies (the "RoC") in respect of the Issue and any other document to be issued or filed in relation to the Issue (collectively, the "Offer Documents"), pursuant to the provisions of Section 26 and 32 of the Companies Act 2013.

We further confirm that the information in relation to me is true and correct, not misleading and without omission of any matter that is likely to mislead and adequate to enable investors to make a well informed decision.

I hereby authorise you to deliver this letter of consent to the RoC pursuant to Sections 26 and 32 and other applicable provisions of the Companies Act, 2013 and the rules and regulations thereunder, each as amended, the Stock exchange and any other regulatory authority, as may be required and/or retain this letter for your records in connection with the Issue and in accordance with applicable law.

I undertake to inform the LM promptly, in writing of any changes to the above information until the Equity Shares commence trading on the Stock exchange. In the absence of any such communication from me, the above mentioned information should be considered as updated information until the Equity Shares commence trading on the Stock exchange, pursuant to the Issue.

This letter may be relied upon by the Company, the legal counsel and the LM appointed in relation to the Issue. I hereby consent for submission of this letter to the Securities and Exchange Board of India, Stock exchange, RoC and any other authority as may be required by law. I further consent to the aforementioned details being included for the records to be maintained by the LM in connection with the Issue and in accordance with applicable laws.

Capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,

Hemlata Kedia

HEMLATA KEDIA

DIN: 01888479

Designation: Non-Executive Director

cc:

GYR Capital Advisors Private Limited
428, 4th Floor, Gala Empire, Near J B Tower,
Drive in Road, Thaltej, Ahmedabad,
Gujarat, India – 380054

MANOJ BAID

106, KIRAN CHANDRA SINGHA ROAD, SHIBPUR,
HOWRAH, WEST BENGAL-711102

Consent from Independent Director

Date:

To,

The Board of Directors

SHREE BALAJI (MALA) TEXTILES LIMITED

65, Sir Hariram Goenka Street,
Bangur Arcade, Kolkata-700007

Dear Sir(s),

Sub: Proposed initial public offering (the "Issue") of equity shares of ₹ 10 (the "Equity Shares") by SHREE BALAJI (MALA) TEXTILES LIMITED (the "Company")

I, MANOJ BAID, hereby consent to be named as a Non- Executive Independent Director of the Company and certify the following information with respect to me and consent to the inclusion of these disclosures made in the Draft Red Herring Prospectus / Red Herring Prospectus/ Prospectus to be filed by the Company with stock exchange where the Equity Shares of the Company are proposed to be listed and for the purpose of registration with the Registrar of Companies (the "RoC") in respect of the Issue and any other document to be issued or filed in relation to the Issue (collectively, the "Offer Documents"), pursuant to the provisions of Section 26 and 32 of the Companies Act 2013.

We further confirm that the information in relation to me is true and correct, not misleading and without omission of any matter that is likely to mislead and adequate to enable investors to make a well-informed decision.

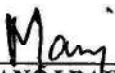
I hereby authorise you to deliver this letter of consent to the RoC pursuant to Sections 26 and 32 and other applicable provisions of the Companies Act, 2013 and the rules and regulations thereunder, each as amended, the Stock exchange and any other regulatory authority, as may be required and/or retain this letter for your records in connection with the Issue and in accordance with applicable law.

I undertake to inform the LM promptly, in writing of any changes to the above information until the Equity Shares commence trading on the Stock exchange. In the absence of any such communication from me, the above-mentioned information should be considered as updated information until the Equity Shares commence trading on the Stock exchange, pursuant to the Issue.

This letter may be relied upon by the Company, the legal counsel and the LM appointed in relation to the Issue. I hereby consent for submission of this letter to the Securities and Exchange Board of India, Stock exchange, RoC and any other authority as may be required by law. I further consent to the aforementioned details being included for the records to be maintained by the LM in connection with the Issue and in accordance with applicable laws.

Capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,



MANOJ BAID

DIN:10776696

Designation: Independent Director

cc:

GYR Capital Advisors Private Limited

428, 4th Floor, Gala Empire, Near J B Tower,
Drive in Road, Thaltej, Ahmedabad,
Gujarat, India – 380054

GAUTAM DUGAR

456 GT ROAD(SOUTH),IDEAL GRAND
BL-D,4 FLR,FL-E,SHIBPUR,
HOWRAH, WEST BENGAL-711102

Consent from Independent Director

Date:

To,

The Board of Directors

SHREE BALAJI (MALA) TEXTILES LIMITED

65, Sir Hariram Goenka Street,

Bangur Arcade, Kolkata-700007

Dear Sir(s),

Sub: Proposed initial public offering (the "Issue") of equity shares of ₹ 10 (the "Equity Shares") by SHREE BALAJI (MALA) TEXTILES LIMITED (the "Company")

I, Gautam Dugar, hereby consent to be named as a Non- Executive Independent Director of the Company and certify the following information with respect to me and consent to the inclusion of these disclosures made in the Draft Red Herring Prospectus / Red Herring Prospectus/ Prospectus to be filed by the Company with stock exchange where the Equity Shares of the Company are proposed to be listed and for the purpose of registration with the Registrar of Companies (the "RoC") in respect of the Issue and any other document to be issued or filed in relation to the Issue (collectively, the "Offer Documents"), pursuant to the provisions of Section 26 and 32 of the Companies Act 2013.

We further confirm that the information in relation to me is true and correct, not misleading and without omission of any matter that is likely to mislead and adequate to enable investors to make a well-informed decision.

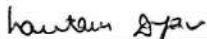
I hereby authorise you to deliver this letter of consent to the RoC pursuant to Sections 26 and 32 and other applicable provisions of the Companies Act, 2013 and the rules and regulations thereunder, each as amended, the Stock exchange and any other regulatory authority, as may be required and/or retain this letter for your records in connection with the Issue and in accordance with applicable law.

I undertake to inform the LM promptly, in writing of any changes to the above information until the Equity Shares commence trading on the Stock exchange. In the absence of any such communication from me, the above-mentioned information should be considered as updated information until the Equity Shares commence trading on the Stock exchange, pursuant to the Issue.

This letter may be relied upon by the Company, the legal counsel and the LM appointed in relation to the Issue. I hereby consent for submission of this letter to the Securities and Exchange Board of India, Stock exchange, RoC and any other authority as may be required by law. I further consent to the aforementioned details being included for the records to be maintained by the LM in connection with the Issue and in accordance with applicable laws.

Capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,



GAUTAM DUGAR

DIN: 07241674

Designation: Independent Director

cc:

GYR Capital Advisors Private Limited
428, 4th Floor, Gala Empire, Near J B Tower,
Drive in Road, Thaltej, Ahmedabad,
Gujarat, India – 380054

NAINA SAHA
C.S.,LLB,B.COM(A/C HONS.)
EASTERN HEIGHTS,MALL ROAD
KOLKATA-700080

Consent Letter from Compliance Officer

Date:

To,
The Board of Directors
SHREE BALAJI (MALA) TEXTILES LIMITED
65,Sir Hariram Goenka Street,
Bangur Arcade,Kolkata-700007

Dear Sirs,

Sub: Proposed initial public offering (the "Issue") of equity shares of ₹ 10 (the "Equity Shares") by SHREE BALAJI (MALA) TEXTILES LIMITED (the "Company")

I, Naina Saha, a member of the Institute of Company Secretaries of India, (constituted under the Company Secretaries Act, 1980), bearing Membership No.65981, hereby confirm that, as on date, I am the Company Secretary and Compliance Officer of the Company and have been appointed in compliance with the applicable provisions of the Companies Act, 2013. I hereby give my consent to act as the Company Secretary and Compliance Officer of the Company and to my name being included as Company Secretary and Compliance Officer of the Company in the Draft Prospectus / Prospectus to be filed by the Company with stock exchange where the Equity Shares of the Company are proposed to be listed and for the purpose of registration with the Registrar of Companies (the "RoC") in respect of the Issue and any other document to be issued or filed in relation to the Issue (collectively, the "Offer Documents"), pursuant to the provisions of section 26 and section 32 of the Companies Act 2013. I understand that my responsibilities will include ensuring compliance with securities laws and other applicable laws, handling and redressal of investor grievances or complaints, if any, in connection with the Issue, listing of Equity Shares issued pursuant to the Issue and subsequent to listing of the Company's Equity Shares on the Stock Exchange(s).

The following details with respect to me may be disclosed in the Offer Documents:

Name: NAINA SAHA
Address: Eastern Heights, Mall Road, Kolkata-700080
Tel: +91- 7980608045
Fax: N.A.
Email: cs@malasaree.com/naina.saha9297@gmail.com

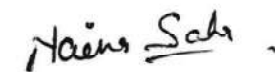
I confirm that the above information in relation to me is true and correct, not misleading and without omission of any matter that is likely to mislead and adequate to enable investors to make a well informed decision.

I undertake to inform the Company and the LM promptly, in writing of any changes to the above information until the Equity Shares commence trading on the Stock exchange. In the absence of any such communication from us, the above mentioned information should be considered as updated information until the Equity Shares commence trading on the Stock exchange, pursuant to the Issue.

This letter may be relied upon by the legal counsel and LM appointed in relation to the Issue. I hereby consent for submission of this letter to the Securities and Exchange Board of India, Stock exchange, RoC and any other authority as may be required by law. We further consent to the aforementioned details being included for the records to be maintained by the LM in connection with the Issue and in accordance with applicable laws.

Capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,



NAINA SAHA
(Company Secretary and Compliance Officer)
SHREE BALAJI (MALA) TEXTILES LIMITED

cc:
GYR Capital Advisors Private Limited
428, 4th Floor, Gala Empire, Near J B Tower,
Drive in Road, Thaltej, Ahmedabad,
Gujarat, India - 380054

RISHIKA KEDIA

CF-83 Saltlake City
Kolkata – 700064

Consent from Director

Date: 01st May, 2026

To,

The Board of Directors

SHREE BALAJI (MALA) TEXTILES LIMITED

65, Sir Hariram Goenka Street,
Bangur Arcade, Kolkata-700007

Dear Sir(s),

Sub: Proposed initial public offering (the "Issue") of equity shares of ₹ 10 (the "Equity Shares") by SHREE BALAJI (MALA) TEXTILES LIMITED (the "Company")

I, RISHIKA KEDIA, hereby consent to be named as an Additional-Director of the Company and certify the following information with respect to me and consent to the inclusion of these disclosures made in the Red Herring Prospectus / Prospectus to be filed by the Company with stock exchange where the Equity Shares of the Company are proposed to be listed and for the purpose of registration with the Registrar of Companies (the "RoC") in respect of the Issue and any other document to be issued or filed in relation to the Issue (collectively, the "**Offer Documents**"), pursuant to the provisions of Section 26 and 32 of the Companies Act 2013.

We further confirm that the information in relation to me is true and correct, not misleading and without omission of any matter that is likely to mislead and adequate to enable investors to make a well-informed decision.

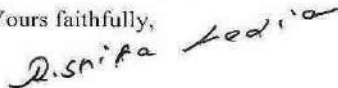
I hereby authorise you to deliver this letter of consent to the RoC pursuant to Sections 26 and 32 and other applicable provisions of the Companies Act, 2013 and the rules and regulations thereunder, each as amended, the Stock exchange and any other regulatory authority, as may be required and/or retain this letter for your records in connection with the Issue and in accordance with applicable law.

I undertake to inform the LM promptly, in writing of any changes to the above information until the Equity Shares commence trading on the Stock exchange. In the absence of any such communication from me, the above-mentioned information should be considered as updated information until the Equity Shares commence trading on the Stock exchange, pursuant to the Issue.

This letter may be relied upon by the Company, the legal counsel and the LM appointed in relation to the Issue. I hereby consent for submission of this letter to the Securities and Exchange Board of India, Stock exchange, RoC and any other authority as may be required by law. I further consent to the aforementioned details being included for the records to be maintained by the LM in connection with the Issue and in accordance with applicable laws.

Capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,



RISHIKA KEDIA

DIN: 11624538

Designation: Additional-Director

cc:

GYR Capital Advisors Private Limited
428, 4th Floor, Gala Empire, Near J B Tower,
Drive in Road, Thaltej, Ahmedabad,
Gujarat, India - 380054